

## **Doctoral Program Learning Outcomes: PK-12 Strand**

Seven learning outcomes provide the overall conceptual framework for the Ed.D. Program, PK-12 Strand. These reflect our belief that:

### **Learning Outcome 1**

Effective educational leaders demonstrate an ethical and moral commitment to collaborative work that promotes positive learning for all members of the organization.

### **Learning Outcome 2**

Effective educational leaders understand teaching and learning is at the heart of the organization and demonstrate the ability to foster best practice.

### **Learning Outcome 3**

Effective educational leaders connect the immediate work of organizational improvement to the larger philosophical, political, and historical context, and the organization's mission.

### **Learning Outcome 4**

Effective educational leaders establish a commitment to social justice through their work and act in ways that promote social justice in their organization

### **Learning Outcome 5**

Effective educational leaders utilize evolving technologies to improve organizations, enhance learning, and build institutional identity.

### **Learning Outcome 6**

Effective educational leaders foster continuous organizational improvement grounded in the collection, analysis, interpretation, and application of data.

### **Learning Outcome 7**

Effective educational leaders locate, interpret, and assess relevant educational research and apply it to both practice and the design and conduct of research.