This update on evidence-based policymaking and budgeting is prepared by the Institute for Municipal and Regional Policy (IMRP). The IMRP manages the Results First Initiative in Connecticut – an evidence-based approach to policymaking and budgeting sponsored by the Pew-MacArthur collaboration. This letter intends to provide you with an interesting and useful avenue for news on the practice of evidence-based policymaking and budgeting. We intend to bring you information from a variety of sources and at various levels of government.

**Connecticut activity**

The four Results First Connecticut agencies (DOC, DCF, DMHAS and JB-CSSD) submitted their program inventories to the IMRP and we are preparing a Cost-Benefit Analyses (CBA) report by the November 1, 2016 deadline for submission to the legislative and executive branch recipients. The report will also be published online at our website.

This version of the CBA analyses and report will be supported by a new web-based version of the Results First econometric model, which has greater analytic capability, runs faster, and is easier to maintain. It is managed through the cloud and allows a limited number of agency staff to become registered users. We will investigate this option further and facilitate this participation.

The Pew-MacArthur Results First Initiative will be sponsoring a regional convening for the six Results First states in the New England/Mid-Atlantic region. Results First project staff and interested agency invitees from Connecticut, Massachusetts, Rhode Island, Vermont, New York, and Delaware will meet with representatives from Pew in Providence, RI in December. Agenda items are expected to include technical updates on the operation and utilization of the Results First model as well as opportunities for states to share their implementation strategies and successes.

**News from other states**

**Michigan**

The State of Michigan, in an ongoing effort “to hold elected officials accountable for delivering results,” promotes a website called “Open Michigan.” Its eight dashboards link to information and includes critical indicators on department performance and expenditures, GIS data, transportation data and more. See the link [here](#).

**National/Federal**

*The IBM Center for The Business of Government*

The Center connects research to practice, applying scholarship to real world issues and decisions for government. The Center stimulates research and facilitates discussion of new approaches to improving the effectiveness of government at the federal, state, local, and international levels.

It has recently published a piece called “Ten Actions to Implement Big Data Initiatives: A Study of 65 Cities.” Professor Ho of the University of Kansas conducted a survey and phone interviews with city officials. Based on his research, this report presents a framework for Big Data initiatives, consisting of two major cycles: the data cycle and the decision-making cycle. Each cycle is described in the report.

According to the Center, the trend toward Big Data initiatives is likely to accelerate in the future. Anticipating the increased use of Big Data, Professor Ho identified three organizational factors likely to influence its adoption by local governments: leadership attention, adequate staff capacity, and pursuit of partners. In addition, he identified four organizational strategies that influence adoption: governance structures, team approach, incremental initiatives, and Big Data policies.

*Commission on Evidence-Based Policymaking*

On October 21, 2016, the commission met to “provide an opportunity for any interested stakeholder to present their views on issues relevant to the Commission’s charge established in Public Law 114-140. This is one of three such hearings, with others planned for the Midwest and West Coast regions in early 2017.” See the hearing agenda [here](#).

Thank you for your interest in this work and taking the time to read this issue. We hope to continue to provide fresh updates and insights periodically in the future. Please let us know if this is a valued resource in enhancing your understanding and use of evidence-based policymaking and budgeting practices. Visit our website: [www.resultsfirstct.org](http://www.resultsfirstct.org).